

GOOD SHEPHERD AUSTRALIA NEW ZEALAND ACN 135 641 217

FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2023



ACN: 135 641 217

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For the Year Ended 30 June 2023

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Directors' Report 30 June 2023

The directors present their report on Good Shepherd Australia New Zealand for the financial year ended 30 June 2023.

General information

Directors

The names of the directors in office at any time during, or since the end of, the year are:

Names	Position	Appointed/Resigned		
Dr. Anne Astin	Chair	Appointed 01 Dec 2019		
Molina Asthana	Director	Appointed 01 Dec 2019		
Gill Callister	Director	Appointed 01 Dec 2019		
Anne Cherry	Director	Appointed 24 Oct 2018		
Dr. Andi Diamond	Director	Appointed 01 Feb 2022		
Anthony Healy	Director	Appointed 03 Feb 2021		
Conny Lenneberg	Director	Appointed 01 Feb 2022		
Michael Raper	Director	Resigned 30 Nov 2022		
Emma Saunders	Director	Appointed 25 Apr 2022		
Thu Trang Tran	Director	Appointed 03 Feb 2021		

Information on directors

The names of each person who has been a director during the year and to the date of this report are:

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Directors' Report

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Dr. Anne Astin	AM, PSM Good Shepherd Australia New Zealand, (GSANZ) Board Chair Good Shepherd Services (GSS) Board Chair
Experience & Qualifications	Anne is an experienced Board member, Chair and Executive with more than 30 years working in the areas of education and science, the food, beverage and pharmaceuticals industries, food safety regulation, energy, land management, environment, and social services.
	Her international trade and regulatory experience, and commitment to the Victorian public sector, makes her a strong advocate for ensuring ethical values and integrity in organisational mission and purpose are maintained alongside strong corporate governance.
	Anne holds a PhD in Biochemistry and has received numerous awards for her involvement in the dairy industry and public service including the Australian Dairy Industry Council's Outstanding Service Award and the John Bryant Gold Medal. In 2010, she was inducted into the Victorian Women's Honour Roll in addition to being awarded a Public Service Medal (PSM) in 2011 and an Order of Australia Medal (AM) in the General Division in 2020.
	Anne is passionate about advocating for those in our society who are not able to do so, empowering women, promoting women in leadership, sustainability in the food industry and environment, and elevating organisational governance. She is currently Board Chair of the William Angliss Institute of TAFE, Dairy Food Safety Victoria, and the Food Agility Co-operative Research Centre, Interim Chair of Agriculture Innovation Australia Ltd, and Deputy Chair of New Zealand's Food Safety Science and Research Centre. She is a Non-Executive Director of Good Shepherd New Zealand Limited, Victoria's TAFE Association, and the Food Frontier Institute. Anne chairs the Science Course Advisory Committee for Swinburne University, is a judge for the Banksia Environment Sustainability Awards and is also a Trustee of Kildare Ministries.

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Directors' Report 30 June 2023

Molina Asthana	B.Com., LLB, LLM, GAICD Director, Good Shepherd Australia New Zealand
Experience & Qualifications	Director,Good Shepherd Services Member, Finance, Audit & Risk Committee Member, Mission & Service Strategy Committee Molina's experience includes working in top tier firms Minter Ellison (Mergers & Acquisitions) and Clayton Utz (Banking & Finance) and the Victorian Government Solicitor's Office. She has significant experience in the Indian jurisdiction, in the Supreme Court, with top law firms and as in- house counsel of a big conglomerate. Several of Molina's Public Interest Litigations were reported in the national newspapers.
	Molina has received numerous awards including the Victorian Multicultural Award for Excellence for 2014 and for 2016, was a finalist for the Law Institute of Victoria- Access to Justice Award 2016 – and profiled in the Top 50 of the Indian Community in Melbourne in 2012, 2013 and 2014.
	Molina is the Chair of Gymnastics Victoria and sits on the Boards of the Law Institute of Victoria, AMES Australia, the Graduate House of the University of Melbourne, Australasian Centre for Human Rights and Health, and Table Tennis Victoria. She is also the National President of the Asian Australian Lawyer's Association.
	She is on the advisory board for the AFL Southeast Commission and is a member of the Football Federation of Victoria Tribunal and the Victorian Amateur Football League. Molina has been a Cricket Australia Ambassador, the Commonwealth Games 2018 Ambassador, and Jean Hailes Women's Health Week Ambassador.
	Molina is the founder of the organisation Multicultural Women in Sport which aims to empower women from multicultural backgrounds through sport.

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Directors' Report 30 June 2023

Gill Callister	PSM, BSW(Hons) BA Director, Good Shepherd Australia New Zealand Director,Good Shepherd Services Chair, Mission & Service Strategy Committee
Experience & Qualifications	Gill Callister is Chief Executive Officer of Mind Australia, a community- based mental health organisation with a long tradition of working with people with serious mental illness. She has dedicated her career to improving public policy and service delivery, particularly for vulnerable people in the community, and was recognised with a Public Service Medal in 2019.
	Gill began her career as a social worker and spent ten years working in child protection and family services in nongovernment organisations.
	Gill served as Secretary of two Victorian Government Departments over almost ten years from 2009 to the end of 2018 – the Department of Human services and the Department of Education and Training. Her legacy is a strong reputation for person-centred reform in social policy and an active advocate for gender equality and women's leadership. Gill's leadership in public policy was recognised in 2013 when she was named in the Australian Financial Review's 100 Women of Influence.
	Most recently, Gill was an Associate Dean at the Australia and New Zealand School of Government (ANZSOG). Gill is Chair of the Australian Health Practitioners Regulation Agency management committee, Director and member of the Governance Board of Victorian Collaborative Centre for Mental Health and Wellbeing, a member of the Monash University Council, and a member of the Good Shepherd Australia and New Zealand Board.

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Directors' Report 30 June 2023

Anne Cherry	B.Com., MBA Director, Good Shepherd Australia New Zealand Director,Good Shepherd Services Member, Finance, Audit & Risk Committee Member, Mission & Service Strategy Committee
Experience & Qualifications	Anne began her involvement with Good Shepherd in 2015 serving on the Rosemount Good Shepherd Board in NSW. As a member of the board of Good Shepherd Australia New Zealand, Anne is committed to supporting financial resilience and capacity building for women overcoming structural disadvantage.
	Anne is currently an executive at Commonwealth Bank of Australia. She has over 20 years' experience in senior communications and corporate affairs roles across banking and financial services, IT, and Mining and Resources where she has specialised in the delivery of corporate social responsibility programs, sponsorship, grant making and foundations. Anne has a passion to connect commercial entities to the not-for-profit sector to deliver improved societal outcomes especially for young women.
	Anne has lived and worked in India and the UK and has continued a lifelong interest in India though her many visits and through her ongoing professional contacts. During her career she has also had the pleasure to work on diversity and inclusion projects including building employment opportunities for African professionals and undertaking a secondment in the Kimberley working with the Kimberley Land Council on Cultural Governance Frameworks.
	She holds a B. Comm from UNSW and an MBA from RMIT and has previously served on the Western Sydney Business Connection (WSBC) Board and been a member of the fundraising committee for St Francis Social Services.
Dr. Andi Diamond	Director, Good Shepherd Australia New Zealand Director,Good Shepherd Services
Experience & Qualifications	Member, Finance, Audit and Risk Committee Andi is an experienced Chief Executive Officer having led diverse and complex organisation; she currently serves as the Chief Executive Office of the City of Monash. Andi is also the Chair Business School Industry Advisory Board at Victoria University and Director of Greater South East Melbourne.
	Andi commenced her career as a social worker; working as part of Victoria's first sexual assault team and specialised in working with children. She is CEO, City of Monash.

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Directors' Report

20 June 2022	
30 June 2023	BSc, GDipEco, GDipFin, GAICD
Anthony Healy	Director, Good Shepherd Australia New Zealand
	Director, Good Shepherd Services
	Chair, Finance, Audit & Risk Committee
Experience & Qualifications	Chair, Property, Investment & Assets Committee Anthony has a strong track record of success in CEO, C-suite, and oard- level roles in the finance sector over the past 28 years, including CEO of the Bank of New Zealand (BNZ) and Chief Customer Officer at National Australia Bank (NAB). With a family of social workers (and one Good Shepherd Sister!), he developed a strong commitment to social justice and financial inclusion. As such, Anthony endeavours to affect the greatest positive social impact from within organisations.
	While leading the Bank of New Zealand in 2014, Anthony led a community finance initiative with Good Shepherd Australia New Zealand to tackle financial exclusion for vulnerable New Zealanders. Anthony is the inaugural CEO of the Australian Business Growth Fund, an investment fund dedicated to supporting the growth of entrepreneurs and family-owned businesses in Australia. Anthony is also a Director of Bank Australia, Chair of Bank Australia's Risk Committee and Director of Ed Credit Services Pty Ltd.
	After three decades in the finance industry, Anthony brings his expertise to the Board of GSANZ, as Chair of the Finance, Audit and Risk Committee and as Chair of the Property, Investment and Assets Committee.
Conny Lenneberg	MA, Doctorate of Letters
	Director, Good Shepherd Australia New Zealand
	Director, Good Shepherd Services
	Member, Mission & Service Strategy Committee
Experience & Qualifications	Conny is an experienced executive in the community and social justice sector, with 30 years diverse international and local experience from field practitioner to executive and governance leadership. Her expertise is across leadership, strategy, and evidence-based community development practice.
	Conny commenced her career as a researcher, and quickly shifted to applied research and practice of community development and humanitarian response, working with community-based organisations and governments to achieve immediate outcomes as well as long term policy and practice change.
	She is currently a Non-Executive Director with the Gardiner Dairy Foundation and the Human Services Skills Organisation and Chairs the Advisory Committee of the La Trobe University Human Security and Social Change Institute.
	Most recently Conny was the Executive Director of the Brotherhood of St. Laurence and has previously served on various Boards and Advisory Committees, including the Community Council of Australia, Oxfam Australia, several World Vision National Boards. the Monash Sustainable Development Institute, the Community Crisis Cabinet, and several World Vision National Boards.

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Directors' Report

30	June	2023	

30 June 2023	
Michael Raper	GAICD
	Director, Good Shepherd Australia New Zealand
	Director, Good Shepherd Services- resigned 30/11/2022
Experience & Qualifications	Michael has qualifications in arts, education and law and is a Graduate of the Australian Institute of Company Directors (GAICD).
	Michael recently worked for the Australian Council of Social Service (ACOSS) as Senior Advisor and Australian Red Cross as Director of Services and International Operations. He was also Chair of the Welfare Rights Legal Centre in Sydney and Community 21 in Melbourne.
	Michael has had extensive Board experience as President/Chair of ACOSS, the International Council on Social Welfare, the Mandela Foundation of Australia, The National Welfare Rights Network, and the Independent Teachers Federation of Australia.
Emma Saunders	Director, Good Shepherd Australia New Zealand Director,Good Shepherd Services
	Member, Finance, Audit & Risk Committee
	Director, Good Shepherd Australia New Zealand
Experience & Qualifications	Emma is a business owner, consultant, and director. She works with governance boards and senior executives to find the best path to achieving an organisation's vision. Her parents were health professionals and community volunteers, which sparked her belief in equity, service, and systems for strength. Emma gravitates toward tackling significant issues that compound disadvantages for people, particularly women.
	As well as her role on the Board of Good Shepherd Australia New Zealand, Emma is the Chair and Interim Executive Director of Good Shepherd New Zealand Limited and Trustee for the Good Shepherd New Zealand Trust. She is also a Founder and Director of Empathy, and Board Chair of Hutt Valley Women's Refuge.
Thu Trang Tran	MSoc Policy
	Director, Good Shepherd Australia New Zealand
	Director, Good Shepherd Services
Experience & Qualifications	Thu-Trang is the CEO of Volunteering Victoria. She is also a Commissioner of the Victorian Building Authority and a Sessional Commissioner of the Victorian Liquor Commission.
	Thu-Trang began her career as a commercial and information technology lawyer in Sydney. She has been able to combine her social justice values and strategic leadership work over two decades across Australia and overseas in private and public sector organisations such as Gilbert + Tobin Lawyers, Vodafone, Oxfam, University of Melbourne, and the Victorian Government. She also previously found a social enterprise in Vietnam that ran a women's leadership program, published, and distributed bilingual children's books on water safety in Vietnam and Thailand.

Directors have been in office since the start of the financial year to the date of this report unless otherwise stated.

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Directors' Report 30 June 2023

Principal activities

The principal activities of Good Shepherd Australia New Zealand during the financial year were to undertake activities that aim to disrupt the intergenerational cycle of disadvantage, with a focus on women and girls.

We offer a range of programs and services with a focus on microfinance, safety and resilience, financial security and education pathways.

We also conduct research through our WRAP (Women's Research Advocacy and Policy) Centre, develop social policy and advocate on social justice issues.

Operating Surplus

The surplus of the Company after providing for income tax amounted to \$ 1,394,408 (2022: \$630,943).

Objectives

To progress and expand services to marginalised and economically disadvantaged people, principally in Australian society, especially women and children, in particular by:

- Providing care and support for disadvantaged youth and families, including (inter alia) the operation of a Secondary School and/or learning centres for young people who are unable to attend mainstream education due to disadvantage and/or marginalisation;
- Implementing support programs and services for women and children who are victims of violence;
- Implementing programs for women and children to alleviate poverty and exploitation and to promote social and financial inclusion;
- Interventions to disrupt the inter-generational cycle of disadvantage in women and children.

Strategy for achieving the objectives

To achieve these objectives, the Company's focus to ::

- Expand educational and vocational pathways for young women and girls.
- Develop financial coaching and capability building for women and girls.
- Create innovative programs for single mothers.
- Build on programs to address safety and resilience for women and girls.
- Contribute to the sector's knowledge and development in the areas of economic abuse, forced marriage and mental health.

Significant changes in state of affairs

There have been no significant changes in the state of affairs of the Group during the year.

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Directors' Report

30 June 2023

Members' guarantee

Good Shepherd Australia New Zealand is a company limited by guarantee. In the event of, and for the purpose of winding up of the Company, the amount capable of being called up from each member is limited to \$ 100 subject to the provisions of the Company's constitution.

At 30 June 2023 the collective liability of members was \$ 100 (2022: \$ 100).

Meetings of directors

During the financial year, 18 meetings of directors (including committees of directors) were held. Attendances by each director and Independent Committee members during the year were as follows:

	Meeting of Dire	of Board actors			Mission & Service Strategy (MSS) Committee		Property, Investment & Assets (PIA) Committee	
	Number eligible to attend	Number attended	Number eligible to attend	Number attended	Number eligible to attend	Number attended	Number eligible to attend	Number attended
Dr. Anne Astin	5	5	-	-	-	-	-	-
Anthony Healy	5	5	5	5	-	-	3	3
Molina Asthana	5	5	3	1	1	1	-	-
Gill Callister	5	5	-	-	5	5	-	-
Michael Raper	2	2	-	-	-	-	-	-
Anne Cherry	5	4	1	-	5	4	-	-
Thu Trang Tran	5	4	-	-	-	-	-	-
Conny Lenneberg	5	4	-	-	5	3	-	-
Andi Diamond	5	3	5	3	-	-	-	-
Emma Saunders	5	5	1	1	-	-	-	-
Sr Joan Murphy	-	-	2	1	-	-	-	-
Sr Nolene White	-	-	-	-	5	3	-	-
Christopher Gallaher	-	-	2	2	-	-	3	3
Jackie King	-	-	-	-	5	3	-	-
Neville Azzopardi	-	-	-	-	-	-	3	3
Debbie Birch	-	-	-	-	-	-	1	1
Brian McGovern	-	-	-	-	-	-	-	-

Auditor's independence declaration

The auditor's independence declaration in accordance with section 60-40 of the Australian Charities and Not-for-profits Commision Act 2012, for the year ended 30 June 2023 has been received and can be found on page 10 of the financial report.

Signed in accordance with a resolution of the Board of Directors:

Dr. Anne Astin AMPSM Director:

Director: ...,... Anthony Healy

Dated 20 September 2023

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Auditor's Independence Declaration under section 60-40 of the Australian Charities and Not-for-profits Commission Act 2012 to the Directors of Good Shepherd Australia New Zealand

I declare that, to the best of my knowledge and belief, during the year ended 30 June 2023, there have been:

- (i) no contraventions of the auditor independence requirements as set out in the Australian Charities and Not-forprofits Commission Act 2012 in relation to the audit; and
- (ii) no contraventions of any applicable code of professional conduct in relation to the audit.

ACCRU MELBOURNE (AUDIT) PTY LTD

A N SAMADI Director

50 Camberwell Road HAWTHORN EAST VIC 3123

20 September 2023

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Statement of Comprehensive Income

For the Year Ended 30 June 2023

		2023	2022
	Note	\$	\$
Revenue	2	78,298,559	61,041,464
Employee benefits expense		(48,164,732)	(42,254,144)
Depreciation and amortisation expense		(3,295,872)	(1,700,514)
Program delivery expenses		(13,120,292)	(7,968,807)
Property, occupancy and utilities expenses		(1,079,682)	(1,002,217)
Consultants and legal fees		(2,232,810)	(1,392,127)
Communication and IT		(4,404,839)	(2,927,361)
Repairs and maintenance		(216,541)	(170,366)
Advertising, marketing and promotions		(891,222)	(720,738)
Travel and motor vehicle expenses		(705,310)	(363,712)
Other operating expenses		(2,647,461)	(1,788,693)
Finance costs		(145,390)	(121,842)
Surplus/(deficit) for the year	:	1,394,408	630,943
Other comprehensive income:			
Items that will not be reclassified subsequently to profit or loss			
Changes in fair value of FVOCI financial instruments		(61,593)	(508,210)
Realised gains/(losses) on disposal of financial assets		475,632	-
Other comprehensive income for the year		414,039	(508,210)
Total comprehensive income / (loss) for the year	:	1,808,447	122,733

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Statement of Financial Position

As At 30 June 2023

		2022
Note	\$	\$
ASSETS		
CURRENT ASSETS		
Cash and cash equivalents 3	10,286,333	11,081,464
Trade and other receivables 4	3,089,655	13,590,778
Financial assets 5	7,831	4,463,534
Other assets 7	1,285,966	1,094,458
TOTAL CURRENT ASSETS	14,669,785	30,230,234
NON-CURRENT ASSETS		
Right-of-use assets 6	2,389,835	2,542,765
Property, plant and equipment 8	2,351,474	2,236,946
Intangible assets 9	9,778,590	2,883,553
TOTAL NON-CURRENT ASSETS	14,519,899	7,663,264
TOTAL ASSETS	29,189,684	37,893,498
LIABILITIES CURRENT LIABILITIES		
Trade and other payables 10	2,793,863	3,427,787
Employee benefits 12	4,904,109	3,790,851
Income in advance 11	7,969,362	18,299,318
Lease liabilities 6	1,169,765	1,040,858
TOTAL CURRENT LIABILITIES	16,837,099	26,558,814
NON-CURRENT LIABILITIES		
Employee benefits 12	20,982	433,323
Lease liabilities 6	1,642,218	2,020,423
TOTAL NON-CURRENT LIABILITIES	1,663,200	2,453,746
TOTAL LIABILITIES	18,500,299	29,012,560
NET ASSETS	10,689,385	8,880,938
EQUITY		
Reserves	792	62,385
Retained earnings	10,688,593	8,818,553
TOTAL EQUITY =	10,689,385	8,880,938

The accompanying notes form part of these financial statements.

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Statement of Changes in Equity

For the Year Ended 30 June 2023

2023

	Retained Earnings \$	Financial Asset Reserve \$	Total \$
Balance at 1 July 2022	8,818,553	62,385	8,880,938
Surplus for the year	1,394,408	-	1,394,408
Revaluation increment (decrement)	-	(61,593)	(61,593)
Realised gains/(losses) on disposal of financial assets	475,632	-	475,632
Balance at 30 June 2023	10,688,593	792	10,689,385

2022

	Retained Earnings \$	Financial Asset Reserve \$	Total \$
Balance at 1 July 2021	8,187,610	570,595	8,758,205
Surplus for the year	630,943	-	630,943
Revaluation increment (decrement)	-	(508,210)	(508,210)
Balance at 30 June 2022	8,818,553	62,385	8,880,938

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Statement of Cash Flows

For the Year Ended 30 June 2023

		2023	2022
	Note	\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES:			
Receipts from government and donors		84,255,558	58,079,561
Payments to suppliers and employees		(79,674,576)	(63,344,242)
Interest received		133,239	32,768
Dividends received		168,101	170,522
Interest paid		(145,390)	(121,842)
Net cash provided by/(used in) operating activities	13	4,736,932	(5,183,233)
CASH FLOWS FROM INVESTING ACTIVITIES:			
Proceeds from sale of plant and equipment		-	-
Purchase of plant and equipment		(986,810)	(1,211,334)
Net proceeds from / purchase of financial assets		4,869,742	(171,626)
Purchase of intangible assets	_	(8,121,602)	(2,678,982)
Net cash provided by/(used in) investing activities	-	(4,238,670)	(4,061,942)
CASH FLOWS FROM FINANCING ACTIVITIES:			
Repayment of lease liabilities	_	(1,293,393)	(1,049,590)
Net cash provided by/(used in) financing activities	_	(1,293,393)	(1,049,590)
Net increase/(decrease) in cash and cash equivalents held		(795,131)	(10,294,765)
Cash and cash equivalents at beginning of year	_	11,081,464	21,376,229
Cash and cash equivalents at end of financial year	3	10,286,333	11,081,464

The accompanying notes form part of these financial statements.

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Notes to the Financial Statements

For the Year Ended 30 June 2023

The financial statements are for Good Shepherd Australia New Zealand as an individual entity, incorporated and domiciled in Australia. Good Shepherd Australia New Zealand is a not-for-profit Company limited by guarantee.

1 Summary of Significant Accounting Policies

Basis of preparation

Good Shepherd Australia New Zealand has prepared special purpose financial statements as, in the opinion of the Directors, it is unlikely there are users of these financial statements who are not in a position to require the preparation of reports tailored to their information needs. These financial statements have been prepared in order to meet the requirements of the Australian Charities and Not-for-profits Commission Act 2012.

These financial statements do not consolidate the Good Shepherd Services entity (ACN: 132 221 820) despite the Directors being the same individuals as Good Shepherd Australia New Zealand. Good Shepherd Services has prepared a separate set of financial statements which is considered to represent more faithfully the governance approach applied. Good Shepherd Australia and New Zealand's partially consolidated special purpose financial statements comply with the recognition and measurement requirements in Australian Accounting Standards except for the requirements set out in AASB 10 Consolidated Financial Statements.

The financial statements, except for the cash flow information, have been prepared on an accruals basis and are based on historical costs unless otherwise stated in the notes.

(a) Cash and cash equivalents

Cash and cash equivalents comprises cash on hand, demand deposits and short-term investments which are readily convertible to known amounts of cash and which are subject to an insignificant risk of change in value.

(b) Leases

At inception of a contract, the Company assesses whether a lease exists - i.e. does the contract convey the right to control the use of an identified asset for a period of time in exchange for consideration.

This involves an assessment of whether:

- The contract involves the use of an identified asset this may be explicitly or implicitly identified within the agreement. If the supplier has a substantive substitution right then there is no identified asset.
- The Company has the right to obtain substantially all of the economic benefits from the use of the asset throughout the period of use.
- The Company has the right to direct the use of the asset i.e. decision making rights in relation to changing how and for what purpose the asset is used.

Lessee accounting

The non-lease components included in the lease agreement have been separated and are recognised as an expense as incurred.

At the lease commencement, the Company recognises a right-of-use asset and associated lease liability for the lease term. The lease term includes extension periods where the Company believes it is reasonably certain that the option will be exercised.

The right-of-use asset is measured using the cost model where cost on initial recognition comprises of the lease liability, initial direct costs, prepaid lease payments, estimated cost of removal and restoration less any

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Notes to the Financial Statements

For the Year Ended 30 June 2023

lease incentives received.

The right-of-use asset is depreciated over the lease term on a straight-line basis and assessed for impairment in accordance with the impairment of assets accounting policy.

The lease liability is initially measured at the present value of the remaining lease payments at the commencement of the lease. The discount rate is the rate implicit in the lease, however where this cannot be readily determined then the Company's incremental borrowing rate is used.

Subsequent to initial recognition, the lease liability is measured at amortised cost using the effective interest rate method. The lease liability is remeasured whether there is a lease modification, change in estimate of the lease term or index upon which the lease payments are based (e.g. CPI) or a change in the Company's assessment of lease term.

Where the lease liability is remeasured, the right-of-use asset is adjusted to reflect the remeasurement or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

Exceptions to lease accounting

The Company has elected to apply the exceptions to lease accounting for both short-term leases (i.e. leases with a term of less than or equal to 12 months) and leases of low-value assets. The Company recognises the payments associated with these leases as an expense on a straight-line basis over the lease term.

(c) Income tax

No provision for income tax has been raised as the Company is exempt from income tax under Div 50 of the *Income Tax Assessment Act 1997*.

(d) Revenue and other income

The Company recognises revenue when the amount of revenue can be reliably measured, it is probable that future economic benefits will flow to the entity and specific criteria have been met for each of Good Shepherd Australia New Zealand's activities as discussed below.

Revenue from contracts with customers

The core principle of AASB 15 is that revenue is recognised on a basis that reflects the transfer of promised goods or services to customers at an amount that reflects the consideration the Company expects to receive in exchange for those goods or services. Revenue is recognised by applying a five-step model as follows:

- 1. Identify the contract with the customer
- 2. Identify the performance obligations
- 3. Determine the transaction price
- 4. Allocate the transaction price to the performance obligations
- 5. Recognise revenue as and when control of the performance obligations is transferred

Generally the timing of the payment for sale of goods and rendering of services corresponds closely to the timing of satisfaction of the performance obligations, however where there is a difference, it will result in the recognition of a receivable, contract asset or contract liability.

None of the revenue streams of the Company have any significant financing terms as there is less than 12 months between receipt of funds and satisfaction of performance obligations.

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Notes to the Financial Statements

For the Year Ended 30 June 2023

Specific revenue streams

The revenue recognition policies for the principal revenue streams of the Company are:

Grant revenue is recognised in the statement of comprehensive income when the entity obtains control of the grant, it is probable that the economic benefits gained from the grant will flow to the entity and the amount of the grant can be measured reliably.

When grant revenue is received whereby the conditions of the agreement stipulates performance obligations that require fulfilling, the grant is recognised in the statement of financial position as a liability until the performance obligations have been fulfilled.

Revenue from fund raising activities is recognised as received as it is not possible to identify income from donations and other fund raising until received.

Donations of goods and services from volunteers and suppliers are not taken up in the accounts as they are not able to be quantified accurately.

Interest revenue is recognised when the right to receive the interest has been established.

Dividend revenue is recognised when received.

All revenue is stated net of the amount of goods and services tax (GST).

(e) Goods and services tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Tax Office. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense. Receivables and payables in the statement of financial position are shown inclusive of GST.

Cash flows are presented in the statement of cash flows on a gross basis, except for the GST component of investing and financing activities, which are disclosed as operating cash flows.

(f) Property, plant and equipment

Each class of property, plant and equipment is carried at cost or fair value as indicated less, where applicable, any accumulated depreciation and impairment losses.

Plant and equipment

Plant and equipment are measured on the cost basis. Cost includes expenditure that is directly attributable to the asset.

Plant and equipment that have been contributed at no cost, or for nominal cost are valued and recognised at the fair value of the asset at the date it is acquired.

Depreciation

The depreciable amount of all fixed assets including buildings and capitalised leased assets, but excluding freehold land, is depreciated on a straight-line basis over the asset's useful life to the Company commencing from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful lives of the improvements. Land is not depreciated.

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Notes to the Financial Statements

For the Year Ended 30 June 2023

The depreciation rates used for each class of depreciable as	ssets are:
Plant and equipment	12.5-15%
Motor vehicles	15-33%
Office equipment	20-33%
Computer equipment	33-50%
Leasehold improvements	5-20%

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in the statement of comprehensive income.

(g) Financial instruments

The Company does not designate any interest as being subject to the requirements of accounting standards specifically applicable to financial instruments.

Financial instruments are recognised initially on the date that the Company becomes party to the contractual provisions of the instrument.

On initial recognition, all financial instruments are measured at fair value plus transaction costs (except for instruments measured at fair value through profit or loss where transaction costs are expensed as incurred).

Financial assets

All recognised financial assets are subsequently measured in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

Classification

On initial recognition, the Company classifies its financial assets into the following categories, those measured at:

- amortised cost
- fair value through profit or loss FVTPL
- fair value through other comprehensive income equity instrument (FVOCI equity)
- fair value through other comprehensive income debt investments (FVOCI debt)

Financial assets are not reclassified subsequent to their initial recognition unless the Company changes its business model for managing financial assets.

Amortised cost

Assets measured at amortised cost are financial assets where:

- the business model is to hold assets to collect contractual cash flows; and
- the contractual terms give rise on specified dates to cash flows are solely payments of principal and

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Notes to the Financial Statements

For the Year Ended 30 June 2023

interest on the principal amount outstanding.

The Company's financial assets measured at amortised cost comprise trade and other receivables and cash and cash equivalents in the statement of financial position.

Subsequent to initial recognition, these assets are carried at amortised cost using the effective interest rate method less provision for impairment.

Interest income, foreign exchange gains or losses and impairment are recognised in profit or loss. Gain or loss on derecognition is recognised in profit or loss.

Fair value through other comprehensive income

Equity instruments

The Company has a number of strategic investments in listed and unlisted entities over which are they do not have significant influence nor control. The Company has made an irrevocable election to classify these equity investments as fair value through other comprehensive income as they are not held for trading purposes.

These investments are carried at fair value with changes in fair value recognised in other comprehensive income (financial asset reserve). On disposal any balance in the financial asset reserve is transferred to retained earnings and is not reclassified to profit or loss.

Dividends are recognised as income in profit or loss unless the dividend clearly represents a recovery of part of the cost of the investment. Other net gains and losses are recognised in OCI.

Impairment of financial assets

Impairment of financial assets is recognised on an expected credit loss (ECL) basis for the following assets:

- financial assets measured at amortised cost
- debt investments measured at FVOCI

When determining whether the credit risk of a financial assets has increased significant since initial recognition and when estimating ECL, the Company considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis based on the Company's historical experience and informed credit assessment and including forward looking information.

The Company uses the presumption that an asset which is more than 30 days past due has seen a significant increase in credit risk.

The Company uses the presumption that a financial asset is in default when:

- the other party is unlikely to pay its credit obligations to the Company in full, without recourse to the Company to actions such as realising security (if any is held); or
- the financial assets is more than 90 days past due.

Credit losses are measured as the present value of the difference between the cash flows due to the Company in accordance with the contract and the cash flows expected to be received. This is applied using a probability weighted approach.

Trade receivables

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Notes to the Financial Statements

For the Year Ended 30 June 2023

Impairment of trade receivables have been determined using the simplified approach in AASB 9 which uses an estimation of lifetime expected credit losses. The Company has determined the probability of non-payment of the receivable and multiplied this by the amount of the expected loss arising from default.

The amount of the impairment is recorded in a separate allowance account with the loss being recognised in finance expense. Once the receivable is determined to be uncollectable then the gross carrying amount is written off against the associated allowance.

Other financial assets measured at amortised cost

Impairment of other financial assets measured at amortised cost are determined using the expected credit loss model in AASB 9. On initial recognition of the asset, an estimate of the expected credit losses for the next 12 months is recognised. Where the asset has experienced significant increase in credit risk then the lifetime losses are estimated and recognised.

Financial liabilities

The Company measures all financial liabilities initially at fair value less transaction costs, subsequently financial liabilities are measured at amortised cost using the effective interest rate method.

The financial liabilities of the Company comprise trade payables, bank and other loans and lease liabilities.

(h) Impairment of non-financial assets

At the end of each reporting year, the company reviews the carrying values of its tangible and intangible assets to determine whether there is any indication that those assets have been impaired. If such an indication exists, the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, is compared to the asset's carrying value. Any excess of the asset's carrying value over its recoverable amount is expensed to the statement of comprehensive income. To 30 June 2023, no impairment losses have been recorded.

(i) Employee benefits

Provision is made for the Company's liability for employee benefits arising from services rendered by employees to the end of the reporting period. Employee benefits have been measured at the amounts expected to be paid when the liability is settled.

(j) Critical accounting estimates and judgments

The directors evaluate estimates and judgments incorporated into the financial statements based on historical knowledge and best available current information. Estimates assume a reasonable expectation of future events and are based on current trends and economic data, obtained both externally and within the Company.

(k) Financial statements preparation in accordance with the Charitable Fundraising Act 1991

These financial statements have been prepared in accordance with the Australian Charities and Not-for-profits Commission Act 2012 and the Charitable Fundraising Act 1991.

(I) Comparative figures

Comparative figures have been adjusted to conform to changes in presentation for the current financial year where required by Australian Accounting Standards or as a result of a change in accounting policy.

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Notes to the Financial Statements

For the Year Ended 30 June 2023

(m) Adoption of new and revised accounting standards

During the current year, the Company adopted all new Australian Accounting Standards. The adoption of these Standards have not had a significant impact on the recognition, measurement and disclosure of transactions.

(n) New accounting standards for application in future periods

The AASB has issued new and amended Accounting Standards and Interpretations that have mandatory application dates for future reporting periods. The Company has decided against early adoption of these Standards but does not expect the adoption of these standards to have any significant impact on the reported position or performance of the Company.

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Notes to the Financial Statements

For the Year Ended 30 June 2023

2 Revenue and other income

2	Revenue and other income			
			2023	2022
		Note	\$	\$
	Revenue			
	- Government grants		62,357,449	52,242,922
	- Corporate grants		10,104,396	5,237,857
	- Service and administration fees		3,650,547	2,401,198
	- Interest received		133,239	32,768
	- Dividend received		168,101	170,522
	- Fundraising income and donations	14	1,749,915	700,625
	- Other revenue	-	134,912	255,572
	Total Revenue	=	78,298,559	61,041,464
3	Cash and Cash Equivalents			
3	Cash on hand		13,848	13,535
	Cash at bank		10,272,485	8,842,888
	Short-term bank deposits		-	2,225,041
		-		
		=	10,286,333	11,081,464
4	Trade and Other Receivables			
	CURRENT			
	Trade receivables		401,097	2,567,905
	Related party receivables		341,675	10,221,968
	Other receivables	-	2,346,883	800,905
		=	3,089,655	13,590,778
5	Financial Assets CURRENT			
	Equity instruments classified as Fair Value Through Other Comprehensive Income	=	7,831	4,463,534

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Notes to the Financial Statements

For the Year Ended 30 June 2023

6 Leases

Buildings Total \$ \$ Year ended 30 June 2023 5,186,401 Balance at beginning of year 5,186,401 Accumulated depreciation (2,796,566) Balance at end of year 2,389,835 Year ended 30 June 2022 4,435,120 Balance at beginning of year 4,435,120 Accumulated depreciation (1,892,355)	Right-of-use assets		
Year ended 30 June 2023 Balance at beginning of year5,186,4015,186,401Accumulated depreciation(2,796,566)(2,796,566)Balance at end of year2,389,8352,389,835Year ended 30 June 2022 Balance at beginning of year4,435,1204,435,120		Buildings	Total
Balance at beginning of year5,186,4015,186,401Accumulated depreciation(2,796,566)(2,796,566)Balance at end of year2,389,8352,389,835Year ended 30 June 2022 Balance at beginning of year4,435,1204,435,120		\$	\$
Accumulated depreciation (2,796,566) (2,796,566) Balance at end of year 2,389,835 2,389,835 Year ended 30 June 2022 4,435,120 4,435,120	Year ended 30 June 2023		
Balance at end of year 2,389,835 2,389,835 Year ended 30 June 2022 4,435,120 4,435,120	Balance at beginning of year	5,186,401	5,186,401
Year ended 30 June 2022 Balance at beginning of year 4,435,120	Accumulated depreciation	(2,796,566)	(2,796,566)
Balance at beginning of year 4,435,120 4,435,120	Balance at end of year	2,389,835	2,389,835
Balance at beginning of year 4,435,120 4,435,120			
	Year ended 30 June 2022		
Accumulated depreciation (1,892,355) (1,892,355)	Balance at beginning of year	4,435,120	4,435,120
	Accumulated depreciation	(1,892,355)	(1,892,355)
Balance at end of year 2,542,765 2,542,765	Balance at end of year	2,542,765	2,542,765
Lease liabilities	l ease liabilities		
2023 2022		2023	2022
\$\$		\$	\$
Current lease liabilities 1,169,765 1,040,858	Current lease liabilities	1,169,765	1,040,858
Non-current lease liabilities 1,642,218 2,020,423	Non-current lease liabilities	1,642,218	2,020,423
2,811,983 3,061,281		2,811,983	3,061,281

The maturity analysis of lease liabilities based on contractual undiscounted cash flows is shown in the table below:

	< 1 year \$	1 - 5 years \$	> 5 years \$	Total undiscounted lease liabilities \$	Lease liabilities included in this Statement Of Financial Position \$
2023 Lease liabilities	1,310,750	1,669,549	-	2,980,299	2,811,983
2022 Lease liabilities	1,141,165	2,104,289	-	3,245,454	3,061,281

Statement of Comprehensive Income

The amounts recognised in the statement of comprehensive income relating to leases where the Company is a lessee are shown below:

	2023	2022
	\$	\$
Interest expense on lease liabilities	(145,390)	(121,842)
Depreciation of right-of-use assets	(1,197,025)	(933,449)
	(1,342,415)	(1,055,291)

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Notes to the Financial Statements

For the Year Ended 30 June 2023

7 Other Assets

8

9

,	Other Assets	2023	2022
		\$	\$
	CURRENT		
	Prepayments	589,902	427,314
	Bonds	696,064	667,144
		1,285,966	1,094,458
}	Property, Plant and Equipment		
	PLANT AND EQUIPMENT		
	Capital Works in Progress	325,783	649,566
	Furniture, fixture and fittings		
	At cost	237,375	639,834
	Accumulated depreciation	(119,216)	(480,901)
	Total furniture, fixture and fittings	118,159	158,933
	Motor vehicles		
	At cost	113,423	113,423
	Accumulated depreciation	(100,949)	(92,075)
	Total motor vehicles	12,474	21,348
	Computer equipment		
	At cost	1,644,675	2,045,166
	Accumulated depreciation	(934,085)	(1,247,859)
	Total computer equipment	710,590	797,307
	Leasehold Improvements		
	At cost	2,519,244	1,639,515
	Accumulated depreciation	(1,334,775)	(1,029,722)
	Total leasehold improvements	1,184,469	609,793
	Total property, plant and equipment	2,351,475	2,236,947
)	Intangible Assets		
	Computer software		
	At cost	9,729,623	440,215
	Accumulated amortisation and impairment	(382,382)	(235,644)
	Net carrying value	9,347,241	204,571
	Intangible assets under development		
	At cost	431,350	2,678,982

Intangible Assets represents investment in multiple IT system platform builds.

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Notes to the Financial Statements

For the Year Ended 30 June 2023

10 Trade and Other Payables

10	Trade and Other Payables	2023	2022
		\$	\$
		¥	¥
	CURRENT Unsecured liabilities		
	Trade payables	1,068,620	1,634,348
	GST payable	141,403	13,178
	Accrued expenses	1,583,840	1,780,261
		2,793,863	3,427,787
			0,421,101
11	Income in Advance		
	CURRENT		
	Income in advance	7,969,362	18,299,318
12	Employee Benefits		
		4 694 202	072 017
	Long service leave Annual leave	1,584,393	972,017
	Annual leave	3,319,716	2,818,834
		4,904,109	3,790,851
	NON-CURRENT		
	Long service leave	20,982	433,323
13	Cash Flow Information		
	Reconciliation of result for the year to cashflows from operating activities		
	Surplus/(deficit) for the year	1,394,408	630,943
	Non-cash flows in surplus/(deficit):		
	- depreciation	3,295,872	1,700,514
	Changes in assets and liabilities:		
	- (increase)/decrease in trade and other receivables	10,501,123	(5,890,753)
	- (increase)/decrease in other assets	(191,508)	518,303
	- increase/(decrease) in income in advance	(10,329,956)	(3,150,656)
	- increase/(decrease) in trade and other payables	(633,924)	444,536
	- increase/(decrease) in employee benefits	700,917	563,880
	Cashflow from operations	4,736,932	(5,183,233)

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Notes to the Financial Statements

For the Year Ended 30 June 2023

14 Additional information relating to fundraising under the Charitable Fundraising Act 1991

Good Shepherd Australia New Zealand received donations from the general public, corporate organisations and charitable trusts. Direct mail fundraising appeals conducted during the year were: Christmas appeal, tax appeal and Shepherd's Voice newsletter appeal.

Funds were used to supplement Government assistance in funding Good Shepherd Australia New Zealand's programs. Good Shepherd Australia New Zealand's core services include microfinance, family violence services; child, family and youth support services; education; and financial counselling services.

	2023	2022
	\$	\$
Description Title		
Direct Mail Fundraising Appeals	216,069	199,418
General Donations	1,202,881	57,197
Charitable Trusts	330,147	229,687
Bequests	817	214,323
Total Fundraising Income	1,749,914	700,625
Direct Mail Fundraising Appeal Costs	(10,284)	(7,312)
Other Fundraising Costs	(115,919)	(134,217)
Total Fundraising Costs	(126,203)	(141,529)
	1,623,711	559,096

15 Events Occurring After the Reporting Date

The financial report was authorised for issue on 20 September 2023 by the Board of Directors.

No matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the Company, the results of those operations, or the state of affairs of the Company in future financial years.

16 Key Management Personnel Disclosures

The remuneration paid to key management personnel of the Company is \$ 1,845,070.

17 Contingencies

In the opinion of the Directors, the Company did not have any contingencies at 30 June 2023 (30 June 2022:None).

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Notes to the Financial Statements

For the Year Ended 30 June 2023

18 Related Parties

(a) The Company's main related parties are as follows:

The Company's main related parties are:

- The Responsible Persons
- Good Shepherd Services

- MBF Investments Pty Ltd as Nominee for Good Shepherd Services in its capacity as Trustee for the James Goold Trust

- Sisters of the Good Shepherd
- Key management personnel refer to Note 16.

(b) Transactions with related parties

Transactions between related parties are on normal commercial terms and conditions no more favourable than those available to other parties unless otherwise stated.

The following transactions occurred with related parties:

······································			Balance ou	•
	Expenses	Revenue	Owed to the Company	Owed by the Company
	\$	\$	\$	\$
Good Shepherd Services (ABN 38 132 221 820)				
Rent	89,306	-	-	-
Mission, Governance & Administration Fees	-	3,264,709	-	-
Related party loans	-	-	319,127	-
MBF Investments Pty Ltd as nominee for Good Shepherd Services in its capacity as trustee for the James Goold Trust (ABN 44 686 191 895)				
Rent	293,435	-	-	-
Management fees	-	59,148	-	-
Distributions	-	283,890	-	-
Related party loans	-	-	22,548	-
Volunteering Victoria (ABN 79 378 017 212) Consultancy	30,000	_	_	7,500
	00,000			,,

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Notes to the Financial Statements

For the Year Ended 30 June 2023

19 Entity Details

The registered office of and principal place of business of the Group is:

Good Shepherd Australia New Zealand 53 Abbotsford Street Abbotsford, VIC 3067

ACN: 135 641 217

Responsible Entities' Declaration

The directors have determined that the Company is not a reporting entity and that this special purpose financial report should be prepared in accordance with the accounting policies described in Note 1 to the financial statements.

The directors of the Company declare that:

- 1. The financial statements and notes, as set out on pages 11 to 28, are in accordance with the Australian Charities and Not-for-profits Commission Act 2012 and:
 - (a) comply with Accounting Standards as stated in Note 1; and
 - (b) give a true and fair view of the Company's financial position as at 30 June 2023 and of its performance for the year ended on that date in accordance with the accounting policies described in Note 1 to the financial statements.
- 2. In the directors' opinion, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

Declaration under the Charitable Fundraising Act 1991 (the "Act")

The Directors of the Company declare that:

- i) the Statement of Comprehensive Income gives a true and fair view of the state of affairs of the Company with respect to fundraising appeals;
- the Statement of Financial Position gives a true and fair view of the state of affairs of the Company with respect to fundraising appeals;
- iii) the provisions and regulations of the *Charitable Fundraising Act* 1991 and the conditions attached to the authority to fundraise have been complied with by the Company; and
- iv) the internal controls exercised by the Company are appropriate and effective in accounting for all income received and applied by the Company from any of its fundraising activities.

This declaration is made in accordance with a resolution of the Board of Directors.

Director Dr. Anne Astin

Director .. Anthony Healy

Dated 20 September 2023



Independent Audit Report to the members of Good Shepherd Australia New Zealand

Report on the Audit of the Financial Report

Opinion

We have audited the financial report of Good Shepherd Australia New Zealand, which comprises the statement of financial position as at 30 June 2023, the statement of comprehensive income, the statement of changes in equity and the statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and the responsible entities' declaration.

In our opinion the financial report of Good Shepherd Australia New Zealand has been prepared in accordance with Division 60 of the *Australian Charities and Not-for-profits Commission Act 2012*, including:

- (i) giving a true and fair view of the Company's financial position as at 30 June 2023 and of its financial performance for the year ended; and
- (ii) complying with h Australian Accounting Standards to the extent described in Note 1 and Division 60 of the Australian Charities and Not-for-profits Commission Regulation 2013.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Company in accordance with the auditor independence requirements of the *Australian Charities and Not-for-profits Commission Act 2012* (ACNC Act) and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter - Basis of Accounting

We draw attention to Note 1 to the financial report, which describes the basis of accounting. The financial report has been prepared for the purpose of fulfilling the Directors' financial reporting responsibilities under the *Australian Charities and Not for-profits Commission Act 2012.* As a result, the financial report may not be suitable for another purpose. Our opinion is not modified in respect of this matter.

Other Information

The directors are responsible for the other information. The other information obtained at the date of this auditor's report is included in Directors' Report, (but does not include the financial report and our auditor's report thereon).

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

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Independent Audit Report to the members of Good Shepherd Australia New Zealand

Responsibilities of Responsible Entities for the Financial Report

The responsible persons of the Company are responsible for the preparation and fair presentation of the financial report in accordance with h Australian Accounting Standards to the extent described in Note 1 and the ACNC Act, and for such internal control as the responsible entities determine is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the responsible persons are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the responsible entities either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and
 perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to
 provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for
 one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the
 override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Independent Audit Report to the members of Good Shepherd Australia New Zealand

Report on the requirements of the Charitable Fundraising Act 1991 and the Charitable Fundraising Regulations 2015

We have audited the financial report as required by Section 24(2) of the *Charitable Fundraising Act 1991*. Our procedures included obtaining an understanding of the internal control structure for fundraising appeal activities and examination, on a test basis, of evidence supporting compliance with the accounting and associated record keeping requirements for fundraising appeal activities pursuant to the *Charitable Fundraising Act 1991* and the *Charitable Fundraising Regulations 2015*.

Because of the inherent limitations of any assurance engagement, it is possible that fraud, error or non-compliance may occur and not be detected. An audit is not designed to detect all instances of noncompliance with the requirements described in the above-mentioned Act(s) and Regulations as an audit is not performed continuously throughout the period and the audit procedures performed in respect of compliance with these requirements are undertaken on a test basis. The audit opinion expressed in this report has been formed on the above basis.

Opinion on the requirements of the Charitable Fundraising Act 1991 and the Charitable Fundraising Regulations 2015

(a) the financial report of Good Shepherd Australia New Zealand has been properly drawn up and associated records have been properly kept during the financial year ended 30 June 2023, in all material respects, in accordance with:

(i)sections 20(1), 22(1-2), 24(1-3) of the Charitable Fundraising Act 1991; and

(ii)sections 10(6) and 11 of the Charitable Fundraising Regulations 2015;

(b) The money received as a result of fundraising appeals conducted by the entity during the financial year ended 30 June 2023 has been properly accounted for and applied, in all material respects, in accordance with the above mentioned Act and Regulations

- Melbourne

ACCRU MELBOURNE (AUDIT) PTY LTD

A N SAMADI Director

20 September 2023